

#### Middlesbrough Health Scrutiny Panel

DATE: 18 December 2019

# Care Quality Commission report July 2019



#### **Care Quality Commission inspection**



 Inspected between 15 January and 23 February 2019

 Inspection report published in July 2019.



 The Trust's overall rating went down from 'Good' to 'Requires Improvement'.



#### Summary of the areas the CQC told us we needed to make changes

- Trust should ensure that nurse staffing is in line with guidelines for the provision of intensive care units (GPICS) recommendations.
- Not all leaders at Board/senior level had the necessary experience, knowledge, capacity, to lead effectively.
- The model for medical leadership had led to a splintered approach with a lack of clarity in accountabilities and a lack of a collective view of the medical priorities for the organisation.
- Large number of senior clinicians raised concerns during our inspection process
  about the lack of clinical engagement in service changes within the trust, and
  the trust's response to this was not open and receptive.
- Provide assurance that nursing staff in critical care are trained in equipment and have the appropriate knowledge and skills to provide level two and three care.

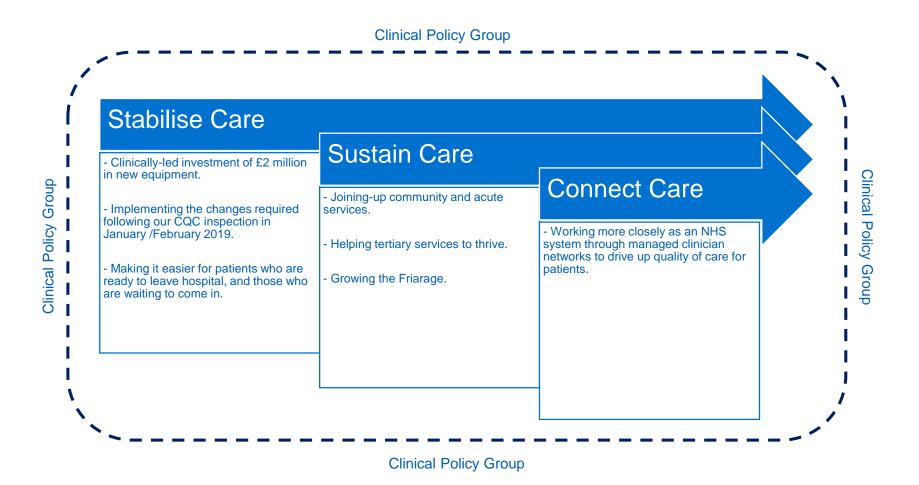
### The journey to get back to our best



#### What we have already done

New Chief Executive has visited more than 100 services and teams across the Trust. Created a new Clinical Policy Group to make decisions about how the Trust uses its resources and delivers care across the Trust. Clinical Policy Group is made up of all clinical directors, medical directors, nursing and allied health professional leaders, chairs of staff-side, senior medical staff forum and BMA. Recruited 69 additional nurses. Opened a new a Post Anaesthetic Care Unit (PACU) for patients who require a higher level of care but not critical care after their surgery.

#### **Getting Back to Our Best – Our Plan**



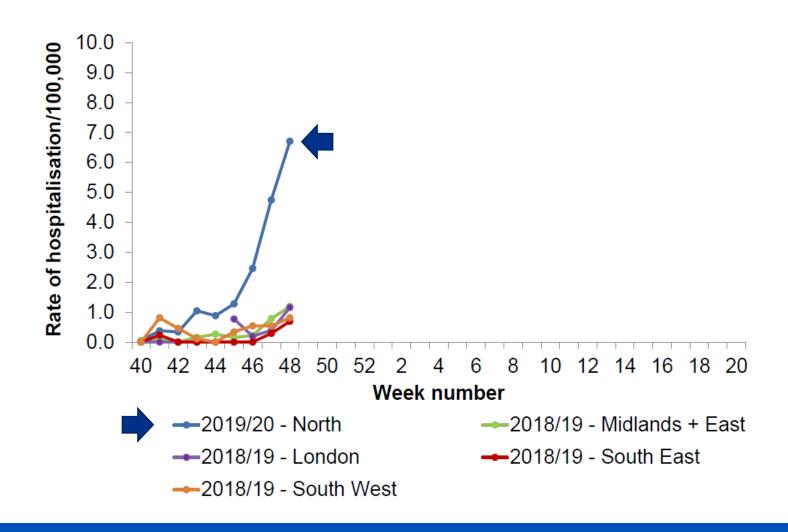
# The here and now Winter







#### Weekly hospitalised influenza admission rate per 100,000 trust catchment population by PHE region, since week 40 2019





#### Number of acute respiratory outbreaks by PHE Centre

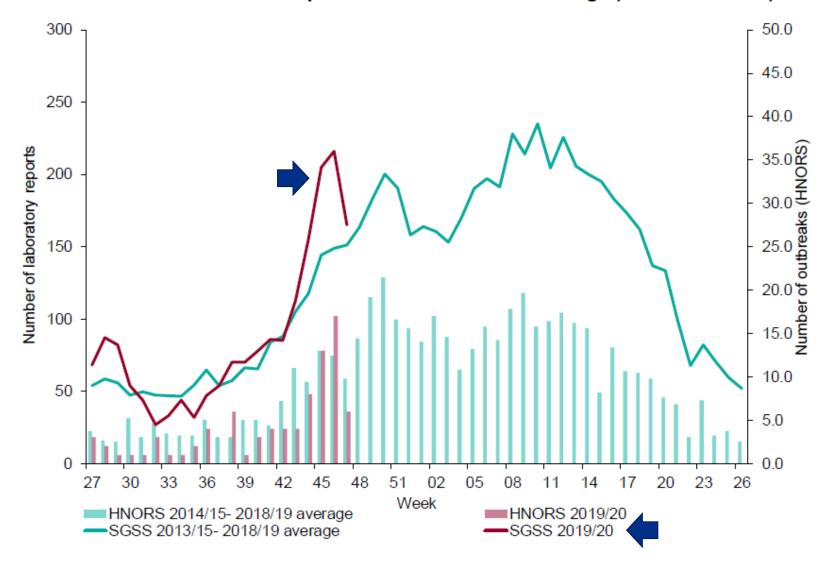


	Outbreaks reported in week 48	Cumulative number of outbreaks since week 40
PHE North East	25	155
PHE North West	30	116
PHE Yorkshire and Humber	19	63
PHE East Midlands	14	57
PHE West Midlands	18	48
PHE East of England	3	67
PHE London	2	13
PHE South East	9	39
PHE South West	34	98





Figure 2: Laboratory (England and Wales) and hospital outbreak reports (England) by week of occurrence 2019/20 compared to the five season average (2014/15-2018/19)













87.86%

82.57% 77.47%

**62** 

A&E

18-week target

62-day cancer

C-Diff cases



In October 2019 patients gave us an overall rating of...

9.04 out of 10







## Thank you